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EUROPEAN ORTHOPAEDIC MARKET 2008-2012 HIP, KNEE & SHOULDER

NOVEMBER 2009 - 11th Edition

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AVICENNE
Litwin Building
10, Rue Jean Jaurès
92807 Puteaux Cedex
FRANCE
Tel: +33 (0) 1 47 78 46 00
Fax: +33 (0) 1 47 78 46 01
CONTACT: ALI MADANI

a.madani@avicenne.com



STRATEGIC REPORT

EUROPEAN ORTHOPAEDIC MARKET 2008-2012

HIP, KNEE & SHOULDER



YOU WILL FIND IN THE REPORT:

Hip, Knee & Shoulder detailed segmentations:

> Type: Total, Partial, Revision, Modular/monobloc, > Fixation: Cemented, Cementless, Hybrid, > Bearing: Metal/polyethylene (PE), Ceramic/PE, Ceramic/Ceramic, Metal/Metal

- - Wolume, Value & average prices by product by country and competitor
 - 5 years forecasts
 - Competitor's Market shares
 - Main trends
 - New developments

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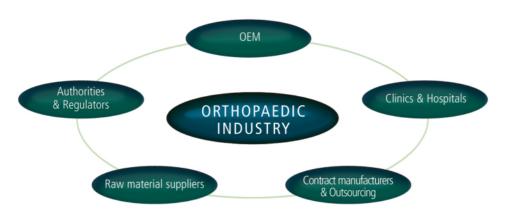
AVICENNE & METHODOLOGY

AVICENNE is a unique Orthopaedic market research company, providing for over 15 years unrivalled advantages to our clients in the Orthopaedic Industry.

With our presence in Europe, we are able to identify early trends and new technologies affecting the Orthopaedic market. Over the years we have been in close relationship with the main actors in the European and US markets. Capitalizing on our expertise, we organize and chair since 2005 the main Orthopaedic Contract Manufacturers Conference & Exhibition in Europe.



AVICENNE HAS ACCESS TO ALL INDUSTRY LEVEL INFORMATION



OUR STORY

Founded in 1992, AVICENNE is a small but internationally renowned company with an extensive business Network. This Network, crucial to our company's success, was build thanks to our team former involvement in these industries and with these actors, but foremost due to our close and continual cooperation with top management.

OUR MISSION

AVICENNE provides sustainable and in-depth information for decision-makers in highly innovative and fluctuant industries. This valuable information permits our clients to take the best financial, operational and strategic decisions.

OUR EXPERTISE

Our team is always up-to-date with the latest market evolutions. We consistently monitor the main actors of the value chain and revaluate customers' needs in light of market changes.

The Company Size enables a close contact to customers, fosters a familiar working atmosphere, ensures flexibility, and assures full confidentiality.

The Worldwide Business Network provides accurate data and privileges special insights. The Working Method develops a critical mind focusing on the clients' understanding.

OUR VALUES

Integrity: AVICENNE is an independent consulting company. Our ethical principles are inherent to the honesty and integrity of the people working within our structural framework.

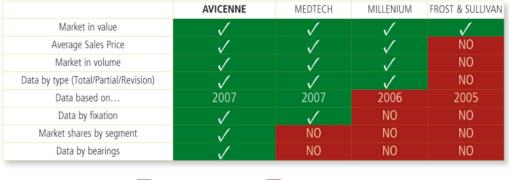
Clients come first: We work with the client not for the client. Our main and principal target is to serve client's best interests. We take pride to favour our clients' interests rather than our profitability. This is the key of our credibility.

Respect for the Individual: We support and respect personal growth; We believe that a collegial environment fosters continuous learning; Teamwork and cooperation are essential to our success; We therefore encourage constructive criticism.

OUR TEAM

AVICENNE most significant asset is its team of consultants with both scientific & marketing skills. Always curious, we constantly evaluate new ideas and new opportunities in order to provide best service.

MUCH MORE DETAILS THAN OTHER MARKET RESEARCH COMPANIES



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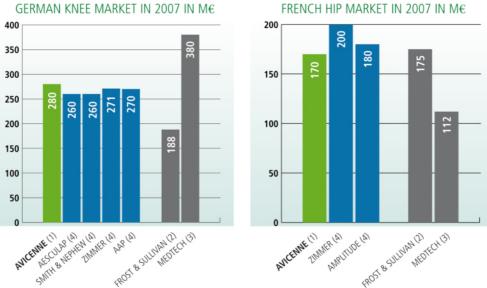
MUCH MORE ACCURATE THAN COMPETITORS

Compare to US competitors; AVICENNE got much more accurate data in EUROPE. Competitors made a 35% to 50% error for the HIP market in Europe & 25 to 60% error for the KNEE IMPLANTS market in 2007.



- (1) Source AVICENNE: The European orthopaedic market, 10th Edition, June 2008 (1 \in = 1.37 US \$)
- (2) Source FROST & SULLIVAN: Orthopaedic Implants Markets in Europe H018-54 September 2 (3) Source MEDTECH: European markets for total joint replacement products A312 April 2008 (4) Source MARKET IN 2007: average data based on 44 interviews

GERMAN KNEE MARKET IN 2007 IN M€



- Source AVICENNE: The European orthopaedic market, 10th Edition, June 2008 (1 € = 1.37 US \$)

 Source FROST & SULLIVAN: Orthopaedic Implants Markets in Europe H018-54 September 2006 (1 € = 1.22

 Source MEDTECH: European markets for total joint replacement products A312 April 2008 (1€ = 1.42 US \$)

VERY LARGE COMPETITOR COVERAGE

EUROPE: HIP, KNEE & SHOULDER IMPLANTS COMPETITORS



THIS REPORT WILL HELP YOU TO

- Comprehend todays market environment
- Determine market in volume and value
- Assess new products & technologies
- Identify current and new competitors
- Understand future trends and perspectives
- Outline future applications
- Make thorough business decisions
- Gather accurate data for presentations
- Support your research and development

TESTIMONIALS

The work was completed thoroughly...You brought our company useful information Lynda Goodrich, Marketing communication Medtronic SNT, USA

"We are globally satisfied with content of the data you provided. It is extensive and reaches a precious level of granularity."

OC&C - UK

"My team and I were really impressed with the level of detail & thoroughness of the report. They have always been very valuable to us."

Kristhen Wermuth, Associate Consultant, Bain & Cie Inc. USA